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**UNITED STATES DISTRICT COURT  
NORTHERN DISTRICT OF CALIFORNIA**

HANSON DAI, MAX CHISWICK,  
ADOLPH ROBLES, STEVEN STACK,  
MATTHEW GILBERT, MICHAEL  
MOLINARO, TONY QIAN, and MARK  
LESTER,

Plaintiffs,

vs.

SAS INSTITUTE, INC., IDEAS, INC.,  
CHOICE HOTELS INTERNATIONAL, INC,  
WYNDHAM HOTELS & RESORTS, INC.,  
HILTON WORLDWIDE HOLDINGS, INC.,  
FOUR SEASONS HOTELS AND RESORTS  
US, INC., OMNI HOTELS & RESORTS,  
INC., HYATT HOTEL CORPORATION,

Defendants.

Case No:

**COMPLAINT FOR:**

(1) Violation of Sherman Act, § 1

**CLASS ACTION**

**DEMAND FOR JURY TRIAL**

1 Plaintiffs HANSON DAI, MAX CHISWICK, ADOLPH ROBLES, STEVEN STACK,  
2 MATTHEW GILBERT, MICHAEL MOLINARO, TONY QIAN, and MARK LESTER, bring  
3 this action against Defendants SAS INSTITUTE INC. and IDEAS INC., (collectively, “RMS  
4 Defendants”) and CHOICE HOTELS INTERNATIONAL INC., WYNDHAM HOTELS &  
5 RESORTS, INC., HILTON WORLDWIDE HOLDINGS, INC., FOUR SEASONS HOTELS  
6 AND RESORTS US INC., OMNI HOTELS & RESORTS, and HYATT HOTEL  
7 CORPORATION, (collectively, “Operator Defendants”; collectively with RMS Defendants,  
8 “Defendants”), for damages and injunctive relief for themselves and on behalf of the class of all  
9 persons similarly situated for violations of Section 1 of the Sherman Act, 15 U.S.C. § 1, and  
10 allege as follows:  
11

12 **I. NATURE OF THE ACTION**

13  
14 1. Operator Defendants are horizontal competitors and several of the largest hotel  
15 operators in the U.S. Rather than compete on price, Operator Defendants agreed, conspired,  
16 and/or combined to fix, raise, and stabilize hotel room rental prices nationally and in the  
17 Relevant Sub-markets in violation of Section 1 of the Sherman Act (15 U.S.C. § 1).<sup>1</sup> The  
18 Operator Defendants fixed prices through a shared pricing algorithm developed by the RMS  
19 Defendants and through other means of communication, interactions, and signals to and with  
20 their co-conspirators.  
21

22  
23  
24 <sup>1</sup> The Relevant Sub-markets are the markets for hotel room rentals in the following locations:  
25 the Atlanta–Sandy Springs–Roswell, GA MSA; the Baltimore–Columbia–Towson, MD MSA;  
26 the Boston–Cambridge–Newton, MA-NH MSA; the Chicago–Naperville–Elgin, IL-IN-WI MSA;  
27 the Dallas–Fort Worth–Arlington, TX MSA; the Houston–Pasadena–The Woodlands, TX MSA;  
28 the Las Vegas–Henderson–North Las Vegas, NV MSA; the Los Angeles–Long Beach–Anaheim,  
CA MSA; the Miami–Fort Lauderdale–West Palm Beach, FL MSA; the New Orleans–Metairie,  
LA MSA; the New York–Newark–Jersey City, NY-NJ MSA; the Orlando–Kissimmee–Sanford,  
FL MSA; the San Francisco–Oakland–Fremont, CA MSA; the Seattle–Tacoma–Bellevue, WA  
MSA; and the Washington–Arlington–Alexandria, DC-VA-MD-WV MSA.

1           2.       To effectuate the conspiracy, each Operator Defendant agreed to provide IDeaS  
2 with a continuous stream of non-public, competitively sensitive price and occupancy  
3 information in real time or near real time, knowing that their horizontal competitors are also  
4 sharing their competitively sensitive price and occupancy information in real time or near real  
5 time, giving IDeaS a clear and unparalleled view of competitive conditions in the Relevant Sub-  
6 markets. This includes non-public information such as the price paid by consumers for each  
7 room, the quantity of rooms available by room type, whether any consumers attempted to book  
8 a room that was no longer available, and room rates not available to the public. IDeaS plugs this  
9 confidential information into its algorithm and generates supra-competitive pricing  
10 recommendations for each Operator Defendant, which the Operator Defendants then implement  
11 in nearly every instance. The Operator Defendants know their horizontal competitors are also  
12 implementing IDeaS's supra-competitive pricing because IDeaS tells them so, and because  
13 every businessperson knows that the only way a company can consistently raise prices above  
14 the competitive rate is if its horizontal competitors also agree to raise their prices above the  
15 competitive level.  
16  
17

18           3.       By sending their sensitive confidential pricing and occupancy information to a  
19 third party to process, analyze, and develop supra-competitive prices, the Operator Defendants  
20 are able to achieve the same result as if they secretly met in a back room and exchanged their  
21 information and agreed to a supra-competitive price. This is an old-fashioned horizontal  
22 conspiracy between competitors, and it is *per se* illegal.  
23

24           4.       Advances in computing technology have enabled companies such as the RMS  
25 Defendants to develop algorithms whose power and reach far surpass what was possible even a  
26 decade ago. Scholars and enforcement officials have been predicting for years that the day  
27 would soon arrive when competitors could effectuate a horizontal conspiracy by outsourcing  
28 their pricing decisions to a third-party algorithm with access to the competitors' data. As IDeaS

1 trumpets on their website, that day has arrived. “Transform data into revenue” it proclaims.<sup>2</sup>  
2 Testimonials tell the story: “IDeaS has an insane ability to quickly respond to changes in a  
3 dynamic market. There’s no one human that can physically do what this product can do—  
4 there’s so much that goes into the algorithm. Revenue managers should simply believe in the  
5 tool, have faith in it, and they will achieve results that exceed their expectations.”<sup>3</sup>  
6

7 5. In addition, IDeaS conducts user-only events, summits, and meetings with the  
8 co-conspirator hotel operators, which it represents are “...to showcase how IDeaS consolidates  
9 hotel data to deliver total profit optimization.”<sup>4</sup> IDeaS bestows awards to its clients at these  
10 meetings for the stated purpose of “honoring individuals for their collaboration, partnership,  
11 bold thinking and mutual support of progress and innovation.”<sup>5</sup>  
12

13 6. Operator Defendants engage in these actions knowing (i) which of their  
14 competitors are participating in the conspiracy; (ii) that IDeaS is collecting similar confidential  
15 data from each participating competitor to make its pricing recommendations; (iii) that these  
16 competitors are adopting IDeaS’ pricing recommendations; and (iv) the more faithfully each  
17 competitor adopts IDeaS’ pricing recommendations, the more revenue and profit each  
18 competitor will earn. Not only does IDeaS prominently highlight these facts in marketing  
19 materials, but it also proves these points when sharing competitively sensitive competitor data  
20 directly with users.  
21

22 7. Defendants’ conspiracy has succeeded. By agreeing to provide IDeaS with non-  
23 public data and implementing the resulting price recommendations, Operator Defendants have  
24 been able to increase hotel room rates significantly above the competitive level in the Relevant  
25

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26 <sup>2</sup> <https://ideas.com/>.

27 <sup>3</sup> <https://ideas.com/about/partners>.

28 <sup>4</sup> <https://www.hospitalitynet.org/news/4111666.html#:~:text=insights%20and%20best,total%20profit%20optimization>.

<sup>5</sup> <https://ideas.com/client-award-recipients>.

1 Sub-markets. Based on publicly available data, every Operator Defendant is currently charging  
2 the highest or near-highest average rates for hotel rooms in its history despite a lack of  
3 corresponding increase in occupancy demand.

4 8. Defendants' conspiracy has harmed competition and consumers. By agreeing to  
5 use a shared algorithm to set prices, Operator Defendants have replaced independent decision-  
6 making by marketplace competitors with cooperative price-fixing, thereby eliminating or  
7 severely impairing market competition. And, by artificially inflating hotel room rates to supra-  
8 competitive levels through their conspiracy, Operator Defendants have overcharged Plaintiffs  
9 and Class Members, thereby inflicting upon them economic harm and antitrust injury.

10 9. In sum, by agreeing to use the pricing recommendations generated by the shared  
11 algorithm, Operator Defendants have agreed and conspired to outsource their independent  
12 pricing decision-making to a single, common pricing manager—IDeaS, which has willingly  
13 facilitated and enforced the conspiracy. Consumers have been harmed as a result, paying higher  
14 prices for hotel rooms and losing important sources of competition. Defendants' conspiracy is a  
15 price-fixing combination in violation of Section 1 of the Sherman Act.

## 18 **II. PARTIES**

19 10. Plaintiff HANSON DAI is a citizen and resident of Illinois. Mr. Dai has rented  
20 hotel rooms at Defendants' properties in the Relevant Sub-markets of Seattle, Chicago, New  
21 Orleans, and Las Vegas during the Class Period. Mr. Dai paid higher prices for these room  
22 rentals because of the antitrust violations alleged herein.

23 11. Plaintiff MAX CHISWICK is a citizen and resident of Illinois. Mr. Chiswick has  
24 rented hotel rooms at Defendants' properties in the Relevant Sub-markets of Los Angeles,  
25 Miami, San Francisco, and New York during the Class Period. Mr. Chiswick paid higher prices  
26 for these room rentals because of the antitrust violations alleged herein.  
27  
28

1           12. Plaintiff ADOLPH ROBLES is a citizen and resident of Texas. Mr. Robles has  
2 rented hotel rooms at Defendants' properties in the Relevant Sub-market of Houston during the  
3 Class Period. Mr. Robles paid higher prices for these room rentals because of the antitrust  
4 violations alleged herein.

5           13. Plaintiff STEVEN STACK is a citizen and resident of South Carolina. Mr. Stack  
6 has rented hotel rooms at Defendants' properties in the Relevant Sub-markets of New Orleans  
7 and New York during the Class Period. Mr. Stack paid higher prices for these room rentals  
8 because of the antitrust violations alleged herein.

9           14. Plaintiff MATTHEW GILBERT is a citizen and resident of South Carolina. Mr.  
10 Gilbert has rented hotel rooms at Defendants' properties in the Relevant Sub-markets of Los  
11 Angeles, and Orlando during the Class Period. Mr. Gilbert paid higher prices for these room  
12 rentals because of the antitrust violations alleged herein.

13           15. Plaintiff MICHAEL MOLINARO is a citizen and resident of Illinois. Mr.  
14 Molinaro has rented a hotel room at Defendants' properties in the Relevant Sub-market of  
15 Chicago during the Class Period. Mr. Molinaro paid higher prices for these room rentals  
16 because of the antitrust violations alleged herein.

17           16. Plaintiff TONY QIAN is a citizen and resident of New Jersey. Mr. Qian has  
18 rented hotel rooms at Defendants' properties in the Relevant Sub-markets of Washington D.C.,  
19 Las Vegas, Miami, Los Angeles, San Francisco, Dallas, Seattle, and New York during the Class  
20 Period. Mr. Qian paid higher prices for these room rentals because of the antitrust violations  
21 alleged herein.

22           17. Plaintiff MARK LESTER is a citizen and resident of Florida. Mr. has rented  
23 hotel rooms at Defendants' properties in the Relevant Sub-markets of Chicago, Los Angeles,  
24 Boston, Miami, Atlanta, Baltimore, and Orlando during the Class Period. Mr. Lester paid higher  
25 prices for these room rentals because of the antitrust violations alleged herein.

1 18. Defendant SAS INSTITUTE INC. develops analytics software and is  
2 headquartered and incorporated in North Carolina. It is the parent company of IDEaS, acquiring  
3 it in 2008. It is the developer of the analytics used by IDEaS’ revenue management system  
4 (“RMS”).

5 19. Defendant IDEAS INC. is headquartered in Bloomington, Minnesota and  
6 incorporated in Delaware. IDEaS is a subsidiary of Defendant SAS. IDEaS is the dominant  
7 provider of revenue management and profit optimization software and services for hotel  
8 operators. Its software has been implemented at more than 30,000 properties worldwide,  
9 including by Operator Defendants in each of the Relevant Sub-markets.  
10

11 20. Defendant HILTON WORLDWIDE HOLDINGS INC. (“Hilton”) is a  
12 multinational hospitality company headquartered in McLean, Virginia and incorporated in  
13 Delaware. It operates hundreds of properties in the United States, including in each of the  
14 Relevant Sub-markets. Throughout the Class Period, it provided IDEaS with non-public,  
15 competitively sensitive, real-time pricing and occupancy data and received the same  
16 information from IDEaS regarding competitors, directly and/or as an input in pricing  
17 recommendations from IDEaS.  
18

19 21. Defendant CHOICE HOTELS INTERNATIONAL INC. (“Choice”) is a  
20 hospitality company headquartered in North Bethesda, Maryland and incorporated in Delaware.  
21 It has thousands of properties in the US and several in each of the Relevant Sub-markets.  
22 Throughout the Class Period, Defendant Choice provided IDEaS with non-public, competitively  
23 sensitive, real-time pricing and occupancy data and received the same information from IDEaS  
24 regarding competitors, directly and/or as an input in pricing recommendations from IDEaS.  
25

26 22. Defendant WYNDHAM HOTELS & RESORTS, INC. (“Wyndham”) is an  
27 American hotel company headquartered in Parsippany, New Jersey and incorporated in  
28 Delaware. It operates hundreds of properties in the US, including in each Relevant Sub-market.

1 Throughout the Class Period, Defendant Wyndham provided IDEaS with non-public,  
2 competitively sensitive, real-time pricing and occupancy data and received the same  
3 information from IDEaS regarding competitors, directly and/or as an input in pricing  
4 recommendations from IDEaS.

5  
6 23. Defendant FOUR SEASONS HOTELS AND RESORTS US INC. (“Four  
7 Seasons”) is the US-based subsidiary of Four Seasons Hotels and Resorts. It is headquartered  
8 and incorporated in Delaware. There are more than 40 Four Seasons hotels in the US, including  
9 at least one in each of the Relevant Sub-markets. Throughout the Class Period, Defendant Four  
10 Seasons provided IDEaS with non-public, competitively sensitive, real-time pricing and  
11 occupancy data and received the same information from IDEaS regarding competitors, directly  
12 and/or as an input in pricing recommendations from IDEaS.

13  
14 24. Defendant OMNI HOTELS & RESORTS INC. (“Omni”) is a hospitality  
15 company that is headquartered in Dallas, Texas. It is wholly owned by TRT Holdings, Inc.  
16 There are approximately 50 Omni hotels in the United States. Throughout the Class Period,  
17 Defendant Omni provided IDEaS with non-public, competitively sensitive, real-time pricing and  
18 occupancy data and received the same information from IDEaS regarding competitors, directly  
19 and/or as an input in pricing recommendations from IDEaS.

20  
21 25. Defendant HYATT HOTEL CORPORATION (“Hyatt”) is a multinational  
22 hospitality company headquartered in Chicago, Illinois and incorporated in Delaware. There are  
23 791 Hyatt hotels in the United States as of November 20, 2023, including multiple in each of  
24 the Relevant Sub-markets. Throughout the Class Period, Defendant Hyatt provided IDEaS with  
25 non-public, competitively sensitive, real-time pricing and occupancy data and received the same  
26 information from IDEaS regarding competitors, directly and/or as an input in pricing  
27 recommendations from IDEaS.  
28



1           26.     The acts alleged to have been done by Defendants were authorized, ordered, or  
2 performed by their directors, officers, managers, agents, employees, or representatives in the  
3 course of their employment and while actively engaged in the management of Defendants’  
4 affairs.

5           27.     Each Defendant, with respect to and through its subsidiaries, divisions, affiliates  
6 and agents, committed the acts alleged herein in concert, with each acting as the agent or joint-  
7 venturer of or for the others with respect to the acts, violations, and common course of conduct  
8 alleged herein, and under the authority and apparent authority of parent entities, principals and  
9 controlling parties.

10           28.     Various hotel operators not named as defendants in this Complaint participated  
11 as co-conspirators in the alleged conspiracy herein through their use of IDeaS’ RMS and pricing  
12 algorithm and performed acts and made statements in furtherance thereof. These co-conspirators  
13 include Accor S.A. (“Accor”), a multinational hospitality company with more than 40 hotels in  
14 the U.S. Defendants are jointly and severally liable for the acts of their co-conspirators whether  
15 or not named as defendants in this Complaint.

16  
17  
18 **III.    JURISDICTION AND VENUE**

19           29.     This Court has subject matter jurisdiction pursuant to 28 U.S.C. §§ 1331 and  
20 1337, as this action arises out of Section 1 of the Sherman Act (15 U.S.C. § 1) and Sections 4  
21 and 16 of the Clayton Act (15 U.S.C. §§ 15 and 26).

22           30.     This Court has personal jurisdiction over Defendants under Section 12 of the  
23 Clayton Act (15 U.S.C. § 22), Federal Rule of Civil Procedure 4(h)(1)(A), and California’s  
24 long-arm statute.

25           31.     Defendants, directly or through their divisions, subsidiaries, predecessors,  
26 agents, or affiliates, may be found in and transact business in the forum state, including the  
27 rental of hotel guest rooms.  
28

1 32. Defendants, directly or through their divisions, subsidiaries, predecessors, agents,  
2 or affiliates, engage in interstate commerce in the sale of hotel guest rooms.

3 33. Venue is proper in this District pursuant to Section 12 of the Clayton Act (15  
4 U.S.C. § 22) and the federal venue statute (28 U.S.C. § 1391), because one or more Defendants  
5 maintain business facilities, have agents, transact business, and are otherwise found within this  
6 District and certain unlawful acts alleged herein were performed and had effects within this  
7 District.  
8 District.

9 **IV. CLASS ACTION ALLEGATIONS**

10 34. Plaintiffs bring this action on behalf of themselves and all others similarly situated  
11 pursuant to Federal Rules of Civil Procedure 23(a), 23(b)(2), and 23(b)(3), seeking damages as  
12 well as equitable and injunctive relief for the following class:

13  
14 All persons and entities in the United States and its territories who rented  
15 Operator Defendants' hotel guest rooms in the Relevant Sub-markets during the  
16 period of April 26, 2020, until the Defendants' unlawful conduct and its  
17 anticompetitive effects cease to persist (the "Rental Class").

18 35. Plaintiffs also bring this action on behalf of themselves and all others similarly  
19 situated pursuant to Federal Rules of Civil Procedure 23(a) and (b)(2), seeking equitable and  
20 injunctive relief for the following class:

21 All persons and entities in the United States and its territories who rented  
22 Operator Defendants' or co-conspirators' hotel guest rooms in the United States  
23 during the period of April 26, 2020, until the Defendants' unlawful conduct and  
24 its anticompetitive effects cease to persist (the "National Class").

25 36. Specifically excluded from the Classes are Defendants; the officers, directors, or  
26 employees of any Defendant; any entity in which any Defendant has a controlling interest; and  
27 any affiliate, legal representative, heir or assign of any Defendant. Also excluded from the  
28 Classes are any federal, state, or local governmental entities, any judicial officer presiding over  
this action and the members of his/her immediate family and judicial staff, any juror assigned to  
this action, and any co-conspirator identified in this action.

1 37. Class Identity: The Classes are readily identifiable and for which records exist.

2 38. Numerosity: Class Members are so numerous and geographically dispersed that  
3 joinder is impracticable. There are at least tens of thousands of members in the proposed  
4 Classes.

5 39. Typicality: Plaintiffs' claims are typical of the claims of Class Members because  
6 Plaintiffs overpaid for hotel room rentals from Operator Defendants because of the conspiracy  
7 alleged herein.  
8

9 40. Defendants have acted in a manner that applies generally to Plaintiffs and all  
10 Class Members. Each Class Member has been similarly impacted by Defendants' unlawful  
11 conduct and concerted action alleged herein.

12 41. Commonality: There are questions of law and fact common to the Classes,  
13 including, but not limited to:  
14

- 15 a. Whether Defendants have entered into a contract, combination, conspiracy, or  
16 common understanding to increase hotel room rental prices and/or suppress the  
17 supply of hotel rooms in the Relevant Sub-markets;  
18 b. Whether Defendants' conduct artificially increased prices for hotel room rentals  
19 in the Relevant Sub-markets;  
20 c. Whether Defendants' conduct violates Section 1 of the Sherman Act;  
21 d. Whether Plaintiffs and Class Members were injured by Defendants' conduct;  
22 e. Whether Defendants conduct should be analyzed as a per se violation or under a  
23 quick look or rule of reason analysis;  
24

25 42. Predominance: The above-listed questions of law and fact are common to all  
26 Class Members and predominate over any questions that may affect Class Members  
27 individually.  
28

1           43. Adequacy: Plaintiffs will fairly and adequately protect the interests of the  
2 Classes in that Plaintiffs' interests are aligned with, and not antagonistic to, those of the other  
3 members of the Classes and Plaintiffs have retained counsel competent and experienced in the  
4 prosecution of complex antitrust class actions to represent themselves and the Classes.

5           44. Superiority and Manageability: A class action is superior to all other available  
6 methods for the fair and efficient adjudication of this controversy because joinder of all Class  
7 Members is impracticable. The individual prosecution of separate actions by individuals would  
8 lead to repetitive adjudication of common questions of fact and law and create a risk of  
9 inconsistent or varying adjudications that would establish incompatible standards of conduct for  
10 Defendants. There will be no difficulty in the management of this action as a class action.

11  
12 **V. FACTUAL BACKGROUND**

13 **A. Competitive Hotel Room Rental Markets**

14           45. In a competitive hotel room rental market, each hotel operator prices rooms  
15 independently based on its own analysis and data. Room rates are typically based on a variety of  
16 factors, including location, seasonality, and demand. Given the relative fungibility of hotel  
17 rooms, particularly when grouped by class, hotels generally compete on price, by reducing room  
18 rates or offering other valuable concessions to guests.

19           46. This competition disciplines prices and leads to lower prices and higher quality  
20 for consumers. In a functional, competitive market, if a hotel operator prices rooms above the  
21 competitive level, then its competitors' prices will be lower and consumers will elect to stay at  
22 the competing properties. Therefore, absent collusion, a hotel operator would lose business if its  
23 room prices exceed the competitive level and eventually go out of business.

24           47. However, Defendants have subverted these competitive market dynamics by  
25 colluding on prices, leading to supra-competitive room rates. The Operator Defendants can  
26  
27  
28

1 price in this manner because they know their co-conspirator hotel operators will not compete on  
2 prices.

3 **B. IDEaS' Pricing Recommendations Subvert the Competitive Market.**

4 48. IDEaS is the world's leading provider of RMS for hotel operators. Its flagship  
5 RMS, G3 RMS, is the hotel industry's leading revenue management system, analyzing over 100  
6 million pricing and booking decisions for over 1.6 million hotel rooms daily.

7  
8 49. According to IDEaS, G3 RMS "delivers scientific pricing and inventory control  
9 decisions at the room type and rate code level to drive optimal revenue performance across  
10 segments. Powered by SAS High Performance Analytics, G3 RMS automates pricing,  
11 restrictions, and overbooking decisions to maximize RevPAR [revenue per available room] and  
12 helps you focus on what's important."<sup>6</sup> Thus, users of G3 RMS outsource pricing decisions to  
13 IDEaS. IDEaS' other RMS solutions provide these same services to users.

14  
15 50. IDEaS also offers individualized RMS solutions. For example, IDEaS partnered  
16 with Operator Defendant Choice to develop ChoiceMax, a mobile-first RMS used by Choice  
17 hotel managers and powered by IDEaS' data and algorithm.<sup>7</sup>

18 51. In addition to pricing recommendations, IDEaS' RMS provides users with other  
19 data points, such as competitors' real-time pricing and pricing changes, occupancy rates and  
20 forecasts, and unit characteristics that hotel operators can use when setting prices. Like the  
21 pricing recommendations, this information incorporates competitively sensitive, non-public  
22 information collected from all its hotel operator participants.

23  
24 52. IDEaS' RMS uses an algorithm to calculate pricing recommendations. The  
25 algorithm is constantly improving its ability to price supra-competitively and increase revenue

26  
27 <sup>6</sup> [https://ideasservices.wpenginepowered.com/wp-content/uploads/2020/06/IDEaS-G3-RMS-  
Brochure-EE.pdf](https://ideasservices.wpenginepowered.com/wp-content/uploads/2020/06/IDEaS-G3-RMS-Brochure-EE.pdf).

28 <sup>7</sup> [https://media.choicehotels.com/2022-04-18-Choice-Hotels-International-Announces-  
Collaboration-with-IDEaS-to-Empower-Franchisee-Revenue-Growth](https://media.choicehotels.com/2022-04-18-Choice-Hotels-International-Announces-Collaboration-with-IDEaS-to-Empower-Franchisee-Revenue-Growth)

1 for users by continually learning and correcting itself using the data provided by participants  
2 (which includes non-public, competitively sensitive, real-time data on pricing and occupancy).

3 53. According to an IDEaS business partner, “IDEaS has an insane ability to quickly  
4 respond to changes in a dynamic market. There’s no one human that can physically do what this  
5 product can do—there’s so much that goes into the algorithm. Revenue managers should simply  
6 believe in the tool, have faith in it, and they will achieve results that exceed their expectations.”<sup>8</sup>  
7

8 54. As both the FTC and DOJ have recognized, algorithms can be used to fix prices  
9 more easily and effectively than traditional methods because of their capacity to process huge  
10 quantities of information far more quickly than a human analyst. They can also minimize the  
11 incentive for cartel members to cheat, i.e., deviate from the fixed price, because the algorithms  
12 not only enhance the ability to optimize cartel gains but also can monitor real-time deviations  
13 from cartel pricing to quickly identify non-conforming cartel members.<sup>9</sup>  
14

15 55. IDEaS’ RMS and pricing algorithm is significantly more comprehensive and  
16 harmful to competition than other sources of data. For example, most large hotel operators pay a  
17 relatively nominal fee for so-called STR Reports. These reports are sent to users on a weekly or  
18 monthly basis. They are benchmarking tools that compare a hotel’s performance to a  
19 competitive set of hotels based on historical data. The STR data, which is anonymized and  
20 aggregated, includes several metrics such as RevPAR and ADR. However, such reports do not  
21 create the same legal issues as IDEaS’ RMS because they do not provide pricing  
22 recommendations or unencrypted, non-aggregated competitor data. While hotels can use STR  
23  
24

25  
26 8

27 <https://ideas.com/about/partners/#:~:text=%E2%80%9CIDEaS%20has%20an%20insane%20ability%20to%20quickly%20respond,they%20will%20achieve%20results%20that%20exceed%20their%20expectations.%E2%80%9D>  
28

<sup>9</sup> See, e.g., Salil K. Mehra, *Price Discrimination-Driven Algorithmic Collusion: Platforms for Durable Cartels*, 26 Stan. J. L. & Bus. Fin. 171, 177 (2021).

1 Reports as an input when setting prices, they do not remove any component of pricing decision-  
2 making from hotels.

3           56. Some hotels also use platforms like Demand360, which provides demand  
4 forecasts based on anonymized, aggregated competitor data. Demand360 does not provide  
5 pricing recommendations or unencrypted, non-aggregated competitor data. Participating hotels  
6 can use Demand360's demand forecasts as an input for pricing strategies, but it does not replace  
7 or delegate pricing decisions by hotels as does IDeaS' RMS.  
8

9           **1. IDeaS' RMS is Designed for Hotel Operators to Outsource Pricing Decisions**  
10           **to IDeaS.**

11           57. A core feature of IDeaS' RMS is that it automates pricing decisions for Operator  
12 Defendants, providing them with supra-competitive pricing and eliminating the need for direct  
13 communication between horizontal competitors, i.e., it allows hotel operators, which are  
14 horizontal competitors, to delegate pricing decisions en masse to IDeaS and its algorithm.  
15 According to IDeaS, this outsourcing of pricing decisions can occur automatically or through  
16 minimal human intervention (e.g., using an "upload all" button), depending on the management  
17 software used by the hotel operator. But the Operator Defendants are not passive recipients of  
18 the RMS Defendants' pricing: the decision to share competitively sensitive business data and  
19 accept supra-competitive pricing, with the knowledge that one's competitors are doing the  
20 same, always resides with the Operator Defendants. The RMS Defendants and the Operator  
21 Defendants may have different roles, but they are equal and active partners in the horizontal  
22 conspiracy to raise prices. The conspiracy could not function without the active participation of  
23 both sets of defendants.  
24

25           58. IDeaS' RMS also updates and optimizes price recommendations on a continuous  
26 basis. As soon as the software detects a change in market conditions (which is often triggered  
27 by its analysis of non-public data shared by users), the RMS immediately and automatically  
28

1 updates its recommendations to reflect the change. These pricing updates can occur several  
2 times per day and are almost always adopted automatically by hotel operators.

3 59. IDEaS prominently and expressly markets the capacity of its RMS to handle  
4 pricing decisions for hotel operators. For example, in its ‘Buyers Guide to Hospitality Revenue  
5 Management Solutions,’ IDEaS explains: “Revenue management solutions can help [hotel  
6 operators] by providing dependable—and automated—pricing decisions . . . .”<sup>10</sup>  
7

8 60. IDEaS makes the price-fixing capabilities of its RMS explicit, describing the  
9 algorithm as “technology that produces insights without prompting and makes necessary price  
10 changes without you watching over it . . . .”

11 61. In its brochure marketing G3 RMS, IDEaS makes the following claims:

- 12 • Welcome to the world’s most advanced revenue management system,  
13 powered by revenue science, advanced analytics and machine learning. Get  
14 ready to embrace the full benefits of automation, with accuracy you can  
15 count on and decisions you can take to the bank.
- 16 • Powered by SAS High Performance Analytics, G3 RMS automates pricing,  
17 [room] restrictions and overbooking decisions to maximize RevPAR and  
18 help you focus on what’s important.
- 19 • IDEaS G3 RMS transforms the right data into clear and actionable insights  
20 so you can: Fully automate distribution and revenue management tasks  
21 allowing you to focus on expectations, critical dates, and more.
- 22 • Automation: Continually learns and adapts to how pricing and controls  
23 impact booking patterns and demand to improve outputs. Decisions are  
24 seamlessly distributed to key technology systems.<sup>11</sup>

25 62. IDEaS made similar statements in other marketing materials. In an article  
26 discussing the “Science Behind G3 RMS,” IDEaS explained that “[f]ull automation eliminates  
27 the possibility for user error, creates a framework where our RMS can react as conditions  
28

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<sup>10</sup> <https://ideas.com/tools-resources/hospitality-revenue-management-buyers-guide/>

<sup>11</sup> <https://ideasservices.wpenginepowered.com/wp-content/uploads/2020/06/IDEaS-G3-RMS-Brochure-EE.pdf>.



1 change, and limits the need for human resource consumption.”<sup>12</sup> It further explained that its  
2 RMS was able to “improve upon itself . . . without human intervention” and that its  
3 “groundbreaking artificial intelligence” allowed it to “autocorrect, individually, as needed and  
4 continuously learn about the property” without human intervention so that users had “more time  
5 back in their day.”

6  
7 63. Industry observers see that outsourcing pricing to IDEaS is central to its RMS.  
8 Hotel Tech Report explained “[a]utomation is at the core of the IDEaS approach to revenue  
9 management. . . . The best part of [its pricing model] is that it all happens in real time and in the  
10 background, so revenue managers can focus on tactics and strategy rather than manual data  
11 entry.”<sup>13</sup>

12  
13 **2. IDEaS Generates Pricing Recommendations Based on Non-Public,  
Competitively Sensitive Data from Competitors.**

14 64. IDEaS’ RMS provides users with recommended prices for every type of hotel  
15 room on no less than a daily basis. To generate these recommendations, IDEaS collects hotel  
16 operators’ non-public, competitively sensitive, real-time data on prices and occupancy. The data  
17 collected by IDEaS is very granular and typically includes each participant’s transaction-level  
18 data for every booking or attempted booking (e.g., a request to book a sold-out room). IDEaS  
19 cannot obtain comparable real-time data from any other source.

20  
21 65. While some general hotel pricing information is public, much of the information  
22 sent to IDEaS by users is non-public. IDEaS uses this non-public information to gain clearer  
23 insights into its users’ businesses and the hotel room rental market as a whole, enabling IDEaS  
24 to make pricing recommendations that increase users’ revenue by 8-15%.

25  
26 66. The Operator Defendants provide at least the following non-public data to IDEaS:

27  
28 <sup>12</sup> <https://ideas.com/science-behind-g3-rms/>

<sup>13</sup> <https://hoteltechreport.com/news/6-powerful-ideas-g3-rms-features%20>

- 1 • Historical and real-time non-public pricing, which represents a large
- 2 percentage of sales including those for discounted bookings, group
- 3 bookings, membership bookings, and extended stay bookings;
- 4 • Historical and real-time occupancy levels by property and room-type;
- 5 • Historical and real-time occupancy levels by customer-type, including
- 6 group, retail, discount, wholesale, etc.;
- 7 • Interactions with consumers that do not result in transactions (e.g., requests
- 8 made for sold-out rooms);
- 9 • Real-time changes to prices across different platforms;
- 10 • Real-time and forecasted revenue by property and room type;
- 11 • Other revenue by property and consumer for things like spa, dining, and
- 12 golf; competitor sets identified by hotels; and dates of special events.

13 67. IDeaS uses the non-public data it receives from its users to generate its supra-  
 14 competitive price recommendations. IDeaS widely publicizes this fact. For example, Stephen  
 15 Hambleton, Director, Product Management and Solution Success for IDeaS, stated:

16 IDeaS' proven approach folds all key data sources directly into optimization  
 17 (*competitor pricing, for example is accounted for in optimization, as opposed to*  
 18 *applying it simply as pricing rules after the RMS sets a price*), optimizes all room  
 19 types optimally, and avoids rules in doing so. IDeaS favors an accurate dynamic  
 20 programming-based optimization, as opposed to simpler deterministic approaches  
 21 that assume the demand forecast and other calibrations and assumptions are  
 22 perfect.<sup>14</sup>

23 68. Likewise, IDeaS includes the following statements in its brochure for G3 RMS:

24 G3 RMS leverages superior analytics to determine the optimal price for all key  
 25 products by room type, (e.g., Best Flexible Rate and Advance Purchase). This  
 26 approach considers the demand profile of the product, *competitors' influence* and  
 27 their impact on other products.

28 MARKET DEMAND: *Automatically weights the true influence of competitors'*  
*pricing, future demand* and data such as TravelClick Demand360 and more on  
 hotels' pricing to produce the most accurate forecast.<sup>15</sup>

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14 <https://ideas.com/science-behind-g3-rms>.

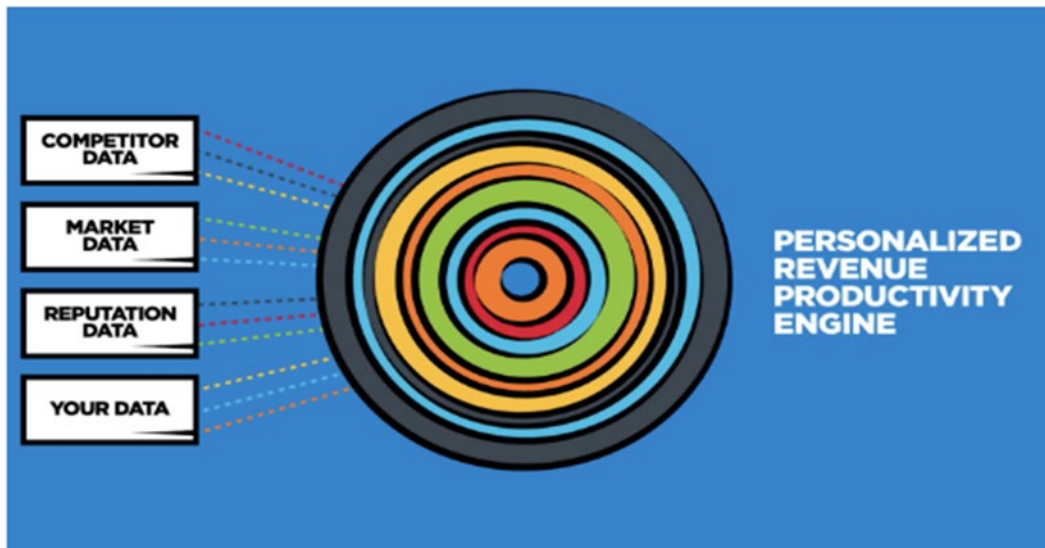
15 <https://ideasservices.wpenginepowered.com/wp-content/uploads/2020/06/IDeaS-G3-RMS-Brochure-EE.pdf>

69. Similarly, when explaining how its RMS can be implemented for new hotels with no historical data, IDEaS explained it uses its “Limited Data Build” feature to generate price recommendations by “clon[ing] data from existing hotels with similar business mixes to provide baselines for demand and predicted guest behavior.”<sup>16</sup>

70. Third parties know that IDEaS uses non-public competitor data to produce its price recommendations. According to Hotel Tech Report:

Through artificial intelligence and machine learning, [IDEaS’ RMS] makes precise revenue management decisions that most revenue managers would never be able to see. Ideal Pricing uses deep market intelligence, such as search penetration, competitor rates, booking trends, and reputation scores, to intelligently forecast demand and power a continuous pricing model.<sup>17</sup>

71. Hotel Tech Report also provides the following diagram that identifies the inputs used by IDEaS’ RMS to generate pricing recommendations, including competitor data:



**3. IDEaS Shares Competitor Data with Users, both Directly and through Pricing Recommendations.**

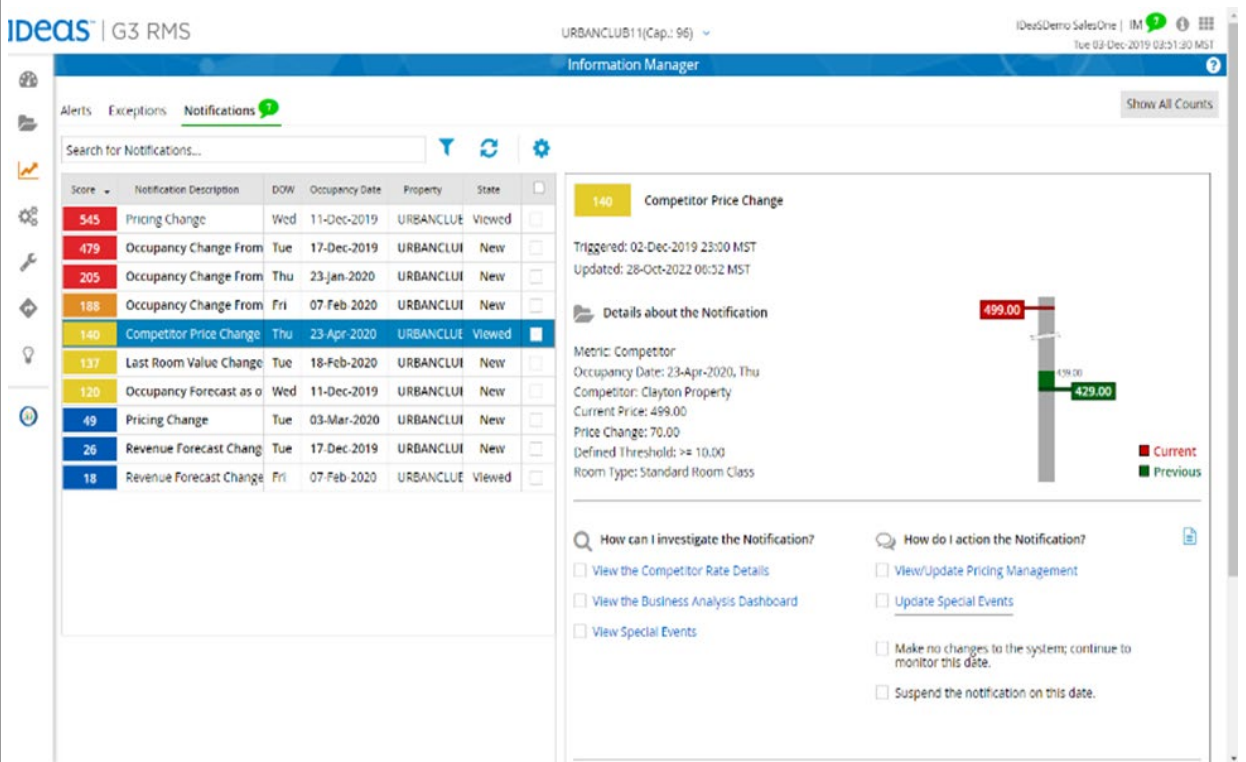
72. IDEaS shares the commercially sensitive, real-time data on prices and occupancy rates provided by hotel operators with its other Hotel Operator IDEaS users. This often includes

<sup>16</sup> <https://hoteltechreport.com/news/6-powerful-ideas-g3-rms-features%20>

<sup>17</sup> <https://hoteltechreport.com/news/6-powerful-ideas-g3-rms-features%20>

1 direct competitors’ competitively sensitive information, including real-time price changes by  
 2 competitors wherein the specific competitor is identified.

3 73. For example, the following diagram shows an IDEaS G3 RMS dashboard in  
 4 which IDEaS is providing one user with information about a direct competitor’s price changes.  
 5 The user selected the “Notifications” tab and then the “Competitor Price Change” notification.  
 6 The right side of the diagram shows that, when making these selections, IDEaS provides the  
 7 user with transaction-level data about a competitor’s price change, including the specific  
 8 competitor that changed its prices (Clayton Property), the exact change in price (\$70 change  
 9 competitor that changed its prices (Clayton Property), the exact change in price (\$70 change  
 10 from \$429 to \$499), the room type for the price change (Standard Room), and the date of the  
 11 consumers’ stay (4/23/2020). By providing real-time or near-real-time visibility into horizontal  
 12 competitors’ pricing, IDEaS’ RMS enables the Operator Defendants to ensure that their own  
 13 pricing keeps pace with their co-conspirators’ supra-competitive pricing and enforces discipline  
 14 on any co-conspirators who attempt to gain market share by underpricing the other Operator  
 15 Defendants.  
 16 Defendants.



1           74. Likewise, a user of Defendant Choice’s app, which is powered by IDEaS,  
2 explained the app “[m]akes price management so much easier. Get alerts about my competitors’  
3 changes and it fits in my schedule.”

4           75. In addition to distributing non-public, competitively sensitive data to its users,  
5 IDEaS also indirectly shares such data with users through their pricing recommendations. As  
6 highlighted above, IDEaS analyzes competitor data to make these recommendations and adjusts  
7 them in real time based on the competitors’ real-time data. For example, if real-time user data  
8 indicates a spike in demand for the “double deluxe” room type in the Miami market, then IDEaS  
9 will automatically increase the recommended price for that room type.  
10

11           **C. Operator Defendants Have Agreed to Fix Hotel Room Rates by Outsourcing**  
12           **Pricing Decisions to IDEaS, which Shares Competitively Sensitive**  
13           **Information with Competitors.**

14           76. Through their common use of IDEaS’ RMS and its algorithm, Operator  
15 Defendants agreed and conspired to share non-public price and occupancy information and to  
16 delegate pricing decisions to a common agent—IDEaS. This, in effect, deprives the Relevant  
17 Sub-markets of independent centers of decision-making by competitors and allows Operator  
18 Defendants to profit from collusive overcharging for hotel rooms in the Relevant Sub-markets.

19           77. To receive the benefit of IDEaS’ supra-competitive pricing, Operator Defendants  
20 must provide their commercially sensitive, real-time, non-public data on prices and occupancy.  
21 And they must pay IDEaS a fee. In exchange, IDEaS promises the Operator Defendants revenue  
22 increases that beat the market by as much as 36%.<sup>18</sup> All Defendants knowingly participate in  
23 this unlawful conspiracy and profit from it. The losers are Plaintiffs and the Class Members who  
24 pay inflated prices for hotel rooms affected by the conspiracy.  
25  
26  
27  
28

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<sup>18</sup> <https://ideas.com/success-story/the-burrard/>.

1           78. Operator Defendants have thereby agreed to use IDEaS’ platform to collude and  
2 to collectively delegate their pricing decisions to IDEaS. Operator Defendants have agreed to  
3 submit their non-public transaction-level data to IDEaS knowing that IDEaS would analyze it  
4 together with their competitors’ data to generate pricing recommendations for them and their  
5 competitors. Operator Defendants also know they would receive, and do receive, competitors’  
6 transaction-level data directly from IDEaS. Therefore, IDEaS connects Operator Defendants in a  
7 unity of purpose and common design and understanding to fix hotel room prices.  
8

9           79. Operator Defendants adopt IDEaS’ pricing recommendations in nearly every  
10 instance and do so knowing their competitors are doing the same. For example, Douglas Lisi,  
11 Vice President of Revenue Management, Choice Hotels, stated: “Franchisees are at the core of  
12 everything Choice Hotels does, and we are committed to helping them along the road to  
13 economic recovery and beyond. This is why we’ve launched our new revenue management  
14 system, ChoiceMAX powered by IDEaS, to help our hoteliers optimize their pricing structure  
15 and ultimately increase revenue production. To date, 93 percent of pricing recommendations  
16 from ChoiceMAX have been accepted by properties, and the reception of ChoiceMAX among  
17 franchisees has been overwhelmingly positive.”<sup>19</sup>  
18

19           80. Operator Defendants know which of their competitors are participating in the  
20 conspiracy. As alleged above, Operator Defendants received specific, non-public information  
21 about certain competitors, demonstrating those competitors’ willing participation in the scheme.  
22 IDEaS also openly publicizes the identity of the hotel operators using its RMS, including by  
23 issuing press releases when executing agreements with hotel operators,<sup>20</sup> providing numerous  
24  
25  
26  
27

28 <sup>19</sup> <https://hoteltechreport.com/news/choice-hotels-international-ideas>

<sup>20</sup> <https://ideas.com/news/hyatt-will-deploy-ideas-platform/>



1 testimonials on its website from hotel operator-users,<sup>21</sup> and listing users in marketing materials,  
 2 such as the following graphic found in the G3 RMS brochure:

### 4 Leading Hotels Trust IDEaS



10 81. Due to Operator Defendants’ adherence to the conspiracy and use of supra-  
 11 competitive price recommendations, their room rates have increased to record levels, but their  
 12 occupancy rates are artificially low, remaining at or below pre-Covid levels. And Operator  
 13 Defendants know that participating in the conspiracy and implementing IDEaS’ pricing  
 14 recommendations lowers occupancy rates. As the following diagram demonstrates, IDEaS  
 15 provides users with forecasted occupancy rates based on its recommended prices:



21 <https://ideas.com/client-success/>

1 82. IDeaS pressures its users not to deviate from its price recommendations. IDeaS  
 2 repeatedly stresses that its automated recommendations outperform human intervention. For  
 3 example, IDeaS makes the following claims in an article by IDeaS explaining how G3 works:

4 The groundbreaking artificial intelligence in G3 RMS allows each  
 5 implementation to autocorrect, individually, as needed and continuously learn  
 6 about the property at which it's installed (and how its controls are impacting in the  
 7 market it is supporting), applying and adjusting models to produce the best  
 8 results. *Humans needn't be involved* in deciding which models and parameters are  
 9 selected or how data is incorporated. *These are areas a well-designed solution*  
 10 *will always perform best*, and it's these automated processes, combined with  
 performance simulations and academic research (not forgetting peer review), that  
 give our users *more confidence in the system's decisions* and more time back in  
 their day—and drive more profit for their hotels.

11 \* \* \*

### 12 **Gotta Have Faith**

13 Science can be fascinating and awe inspiring, but day-to-day progress can be hard  
 14 to recognize (that said, I am always very passionate about it and always welcome  
 15 your questions!). The scientific process takes time. It requires rigor and due  
 16 process, and it can sometimes take time to bring algorithms that inspire  
 17 confidence to bear, especially when they are applied to thousands of properties'  
 business decisions. And at IdeaS, we wouldn't have it any other way. This type of  
 process is critical in this space, and we do not take our clients' trust for granted.

18 We are responsible for the performance of our solutions and, ultimately, the  
 19 success of our clients. That's why we don't cut corners, and *we certainly don't*  
 20 *leave anything to chance or human intuition—no offense, humans*. Because of  
 21 these guiding principles, an IDeaS RMS is future-proof, fully automated, and  
 truly science-backed. And even if all of that still isn't convincing enough for you,  
 the real proof is in the ROI.<sup>22</sup>

22  
 23 83. IDeaS further pressures users to adopt its pricing recommendations through  
 24 support teams that proactively stress the importance of adopting the pricing recommendations,  
 25 for example, during scheduled support calls with IDeaS RMS users.  
 26  
 27  
 28

<sup>22</sup> <https://ideas.com/science-behind-g3-rms/>



1 84. IDEaS has constructed its RMS to disincentivize overriding its pricing  
 2 recommendations. According to an industry-recognized revenue management consultant,  
 3 IDEaS designed G3 RMS to ensure that “every action in G3 causes a ripple effect on  
 4 everything else” so, as a result, “users are less inclined to manually override system generated  
 5 [pricing].”

7 85. IDEaS also disincentivizes deviations by tracking manual overrides of pricing  
 8 recommendations. The following diagram shows an IDEaS RMS interface in which a pricing  
 9 override is recorded under the “Exceptions” tab:

The screenshot displays the IDEaS G3 Revenue Management System interface. The main navigation bar includes 'Information Manager', 'Dashboards', 'Reports', 'Forecasts', 'Decisions', 'Configure', 'Function Space', and 'Support'. The 'Information Manager' section is active, showing 'Alerts' (5), 'Exceptions' (11), and 'Notifications' (18). A search bar for exceptions is present. The main table lists various exceptions with columns for State, Score, Exception Description, Occupancy Date, and Property. One exception is highlighted: 'Pricing override below LRV' on 03-Jul-2019 for property PALACE22. A detailed view on the right shows the exception title '20 Pricing Override is Below the Last Room Value', details about the exception (Occupancy Date: 03-Jul-2019, Length of Stay: LOS1, BAR5/259.00), and options to action the exception. An exception history table at the bottom shows the state of the exception (Viewed, Viewed, New) and its score (20).

State	Score	Exception Description	Occupancy Date	Property
	20	Lack of Straight Line Availability	25-Jun-2013	PALACE22
	20	Lack of Straight Line Availability	25-Jun-2019	PALACE22
	20	Costly Out-of-Order Rooms	01-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	02-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	03-Jul-2019	PALACE22
	20	Pricing override below LRV	03-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	04-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	05-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	06-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	07-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	08-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	09-Jul-2019	PALACE22
	20	Costly Out-of-Order Rooms	10-Jul-2019	PALACE22

State	Score	Description
Viewed	20	Viewed
Viewed	20	Viewed
New	20	Created

26 ///  
 27 ///  
 28 ///

1           86. As the diagram above illustrates, when a user overrides a pricing  
2 recommendations and prices a hotel room “Below the Last Room Value,”<sup>23</sup> IDEaS catalogs this  
3 and creates an “Exception” tab that allocates an exception score to the pricing decision and  
4 gives the user ways to “action the Exception.” This includes the option of “Suspend[ing] the  
5 exception on this date.”

6  
7           87. IDEaS’ RMS also includes internal restrictions and controls to disincentive users  
8 from lowering prices. For example, according to IDEaS, its system “uses [Last Room Value] as  
9 a restriction control for low value rates during busy periods . . . .”<sup>24</sup>

10           88. In the few instances in which Operator Defendants deviate from IDEaS’ pricing  
11 recommendations, they still use the pricing recommendations as a starting point to set prices.  
12 Therefore, even where Operator Defendants do not implement IDEaS’ exact pricing  
13 recommendations, their agreement to use IDEaS’ RMS and pricing algorithm still fixes the  
14 starting point of hotel room rates at supra-competitive levels and delegates key aspects of price  
15 setting to a shared agent.

16  
17           89. Operator Defendants also are strongly incentivized to implement IDEaS’ pricing  
18 recommendations. Operator Defendants spend significant sums of money to purchase and  
19 deploy IDEaS’ RMS, the central feature of which is IDEaS’ pricing recommendations. Operator  
20 Defendants would not continue to spend significant sums of money if they were not using  
21 IDEaS’ pricing recommendations. Likewise, IDEaS’ RMS clients would not retain IDEaS at a  
22

23  
24  
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26  
27 <sup>23</sup> IDEaS defines “Last Room Value” as “[t]he maximum amount of room revenue a hotel can  
28 expect to make from the last room available for sale. The system uses LRV as a restriction  
control for low value rates during busy periods and opens all rates during slow times.”

[https://ideas.com/tools-resources/hotel-glossary-terms/#letter\\_L](https://ideas.com/tools-resources/hotel-glossary-terms/#letter_L)  
<sup>24</sup> [https://ideas.com/tools-resources/hotel-glossary-terms/#letter\\_L](https://ideas.com/tools-resources/hotel-glossary-terms/#letter_L)

1 98% percent rate unless they were using the product for which they paid—pricing  
2 recommendations.<sup>25</sup>

3 90. Operator Defendants also know that cooperation is essential to the success of  
4 their conspiracy and their ability to impose anticompetitive overcharges. And Operator  
5 Defendants are reaping significant benefits from the conspiracy, as during the conspiracy they  
6 are generating record revenues via historically high room rates. The Operator Defendants are,  
7 therefore, strongly incentivized to continue to adhere to IDEaS’ pricing recommendations.  
8

9 91. Because IDEaS’ RMS and algorithm function as a shared pricing agent for  
10 Operator Defendants, they do not need to communicate directly with the other co-conspirator  
11 hotel operators. Instead, IDEaS furnishes the information each needs to agree to and effectuate  
12 the conspiracy, including the identity of the participating competitors and the prices they are  
13 charging.  
14

15 **D. Operator Defendants’ Parallel Pricing Demonstrates Agreement and**  
16 **Conspiracy.**

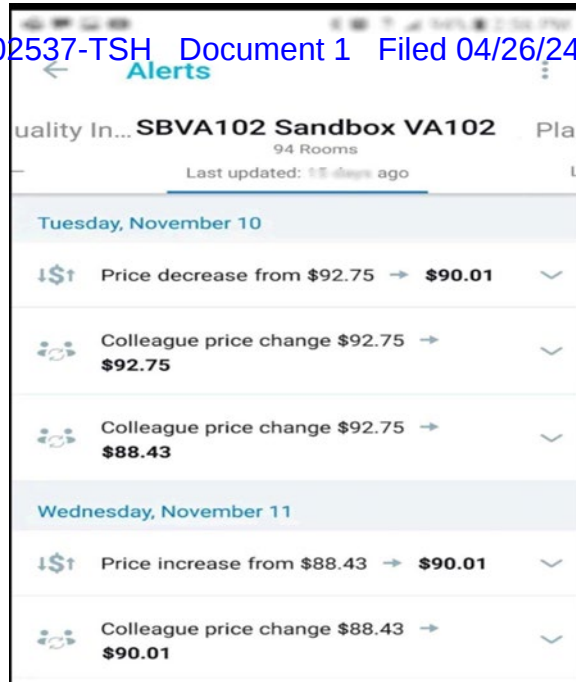
17 92. Consistent with their participation in the conspiracy, the prices charged by the  
18 Operator Defendants have moved in parallel throughout the Class Period.

19 93. The following screenshot was taken from an app powered by IDEaS and operated  
20 by an Operator Defendant or co-conspirator.<sup>26</sup> It shows the IDEaS user receiving real-time  
21 information about price changes executed by a competing property to which the user responds  
22 by implementing identical price changes shortly thereafter.  
23  
24  
25

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26  
27 <sup>25</sup> [https://ideasservices.wpenginepowered.com/wp-content/uploads/2020/06/IDEaS-G3-RMS-  
28 Brochure-EE.pdf](https://ideasservices.wpenginepowered.com/wp-content/uploads/2020/06/IDEaS-G3-RMS-Brochure-EE.pdf)

<sup>26</sup> On information and belief, the screenshot came from Defendant Choice’s app but Plaintiffs are not yet able to conclusively confirm this.



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94. Operator Defendants have engaged in complex and historically unprecedented parallel changes to prices during the conspiracy. Following the pandemic and during the Class Period, the Operator Defendants increased room rental rates to their highest all-time level, surpassing pre-pandemic levels with no equivalent increase in demand, as occupancy levels remained at or below pre-pandemic levels. These unprecedented, simultaneous parallel changes in prices by all Operator Defendants are consistent with a change in pricing strategy that reflects adoption and adherence to IDEaS’ recommendations for maximizing RevPAR and ADR, the intended result of the Operator Defendants’ agreement and conspiracy to outsource pricing decisions to IDEaS.

95. The following chart highlights the imbalance between price and demand for the US hotel industry. As the chart demonstrates, the ADR for hotel rooms in the US has increased nearly 20% since before the pandemic and nearly 5% since 2022 even though occupancy is down almost 3% and 1% respectively.<sup>27</sup>

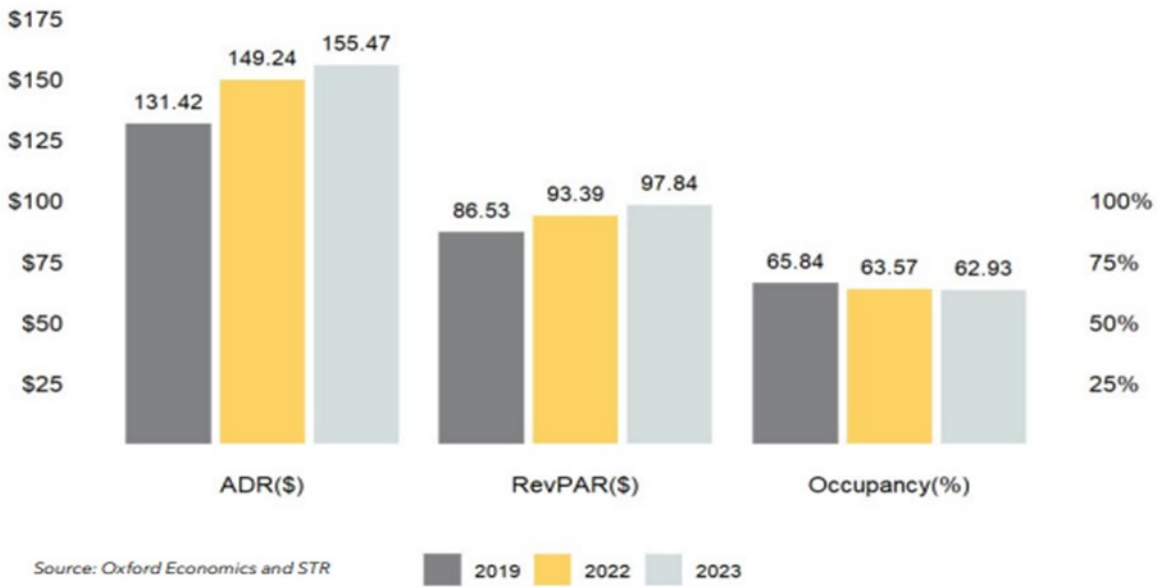
///  
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<sup>27</sup> [https://www.ahla.com/sites/default/files/SOTI.2024.Final\\_.Draft\\_.v4.pdf](https://www.ahla.com/sites/default/files/SOTI.2024.Final_.Draft_.v4.pdf)

**2023 Highlights: Predictions vs. Outcomes** CONTINUED

**U.S. Hotels Performance**

Annual, Average



**E. Operator Defendants Engaged in Parallel Pricing Due to the Conspiracy and Not Contemporaneous Independent Conduct.**

96. Operator Defendants’ simultaneous usage of IDEaS’ RMS and its pricing algorithm strongly infers that the parallel pricing patterns observed in hotel room rates is the result of a collusive conspiracy rather than the product of independent pricing decisions. “In some situations, the evidence may disclose cooperative conduct among the defendants—such that a ‘combination’ of competitors joining together their decisionmaking can be inferred from their cooperative actions”—in particular, where there is “an invitation proposing collective action followed by a course of conduct showing acceptance[.]” U.S. Dep’t of Justice, Memorandum of Law in Support of the Statement of Interest of the United States, Nov. 15, 2023, In re: RealPage, Rental Software Antitrust Litigation (No. II), No. 3:23-MD-3071 (M.D. Tenn.), ECF No. 628 (urging denial of motions to dismiss Section 1 claims alleging a scheme by a group of owners of rental housing to outsource their pricing decisions to an RMS offered by RealPage, Inc.).

1 97. IDEaS’ RMS and algorithm provide the Operator Defendants with a forum  
2 offering a ready and continuing opportunity to collude. Once the express invitation to collude  
3 made by IDEaS in its marketing materials was accepted, Operator Defendants gained unlimited  
4 opportunities to collude as participants on the platform and in various user-group forums  
5 offered by IDEaS. IDEaS directly coordinates user-only events for the purpose of “directly  
6 engag[ing] with [] clients as [they] continue to shape the future of hospitality—together.”<sup>28</sup>  
7

8 98. The Operator Defendants also attended other user meetings and summits run,  
9 sponsored, or promoted by IDEaS. According to IDEaS, these client summits are intended to  
10 provide the co-conspirator hotel operators with “insights and best practices on optimizing multi-  
11 unit revenue management performance; the power of analytics and how best prices are  
12 determined; [...] to showcase how IDEaS consolidates hotel data to deliver total profit  
13 optimization.”<sup>29</sup> IDEaS bestows awards to its clients at these meetings for the purpose of  
14 “honoring individuals for their collaboration, partnership, bold thinking and mutual support of  
15 progress and innovation.”<sup>30</sup>  
16

17 99. For example, IDEaS hosts multiple “Converge” revenue summits each year. For  
18 its June 2024 conference in Miami, Florida, IDEaS proudly tells attendees that they will “Join  
19 300+ Global Hospitality Executives to Discuss the Future of Revenue Management.”  
20

21 100. IDEaS is also a preferred partner, sponsor, and/or presenter at conferences  
22 regarding hotel revenue management. For example, IDEaS is a sponsor and presenter at the  
23 “Navigate” conference in April 2024, which is attended by executives from several of the top  
24 hotel operators. Jeff Roark, Director of Sales at IDEaS, is presenting on the following topic:  
25

26  
27 <sup>28</sup> <https://www.hospitalitynet.org/news>.

28 <sup>29</sup> <https://www.hospitalitynet.org/news/4111666.html#:~:text=insights%20and%20best,total%20profit>.

<sup>30</sup> <https://ideas.com/client-award-recipients>.

1 “Maximize your revenue potential: Exploring the power of AI in revenue optimization  
2 presented by IDEaS.”<sup>31</sup>

3 101. Through the actions described herein, Operator Defendants have been and are  
4 acting against their economic self-interests but-for the conspiracy. Operator Defendants could  
5 not have profitably implemented the pricing recommendations from IDEaS unless their co-  
6 conspirators were doing the same. As explained above, Operator Defendants are charging  
7 record-high prices without a corresponding increase in occupancy (demand) to justify the  
8 prices, leading to record profits. Acting independently, the Operator Defendants would not and  
9 could not profitably implement this strategy because competitors would undercut the supra-  
10 competitive prices and the Operator Defendants would lose revenue.

11  
12 102. Similarly, it would be against the Operator Defendants’ self-interest to share  
13 confidential information with IDEaS but-for the conspiracy. Operator Defendants send IDEaS a  
14 significant amount of non-public, transaction level data on prices and occupancy. They do so  
15 knowing IDEaS sends this information directly to competitors and uses it to calculate pricing  
16 recommendations for competitors. If they were not engaged in a conspiracy in which they were  
17 receiving the same information from competitors, then Operator Defendants would be  
18 competitively disadvantaged by providing this data and would not do so.

19  
20 103. The Operator Defendants have strong incentives to collude. Hotel operators  
21 suffered unexpected and massive reductions in revenue during the Covid-19 pandemic. In 2020  
22 alone, hotel industry revenue dropped by nearly 50%. Operator Defendants, therefore, had a  
23 unique and strong motive to conspire during the Class Period.

24  
25 104. IDEaS also presents Operator Defendants with a strong motive to collude. IDEaS  
26 claims to increase revenue for hotel operators by 8-15% by engaging in the conspiracy alleged  
27

28  

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<sup>31</sup> <https://www.revinate.com/navigate/2024-miami/agenda/>



1 herein. Additionally, the more faithfully co-conspirators adopt IDeaS' pricing  
2 recommendations, the more revenue and profit each will earn.

3 105. The dynamics of the hotel room rental industry further contribute to the  
4 conspiracy. Hotel operators face incredibly high barriers to entry and expansion. Any party  
5 seeking to enter the hotel market must have significant time and financial resources. It costs tens  
6 of millions or hundreds of millions of dollars to construct a hotel. And it takes several years to  
7 acquire the necessary approvals and permits from state and local governments to build a hotel.  
8 Hotel operators seeking to expand face similar barriers, as significant expansion also costs  
9 millions of dollars and often requires additional government approvals and permits.  
10

11 106. Demand for hotel rooms is inelastic. Consumers generally rent hotel rooms  
12 because they are traveling to a specific location for an event or attraction and are only willing to  
13 travel a limited distance from their hotel to the event or attraction. Consumers' choices are,  
14 therefore, limited to hotels in the general vicinity of the event or attraction. As a result, hotel  
15 markets are susceptible to, and cannot discipline against, cartel price fixing.  
16

17 **F. Federal Antitrust Authorities Have Identified the Harm Caused by this Form**  
18 **of Algorithmic Pricing.**

19 107. Federal antitrust regulators have described in detail the concerns raised by the  
20 type of algorithmic pricing platform alleged here. The former Acting Chair of the Federal Trade  
21 Commission, Maureen Ohlhausen, described how using shared price-setting algorithms by  
22 competitors is precisely the type of agreement prohibited by antitrust law, including where the  
23 pricing decisions are outsourced to a third-party, and provided the following hypothetical:  
24

25 What if algorithms are not used in such a clearly illegal way, but instead  
26 effectively become a clearing house for confidential pricing information? Imagine  
27 a group of competitors sub-contracting their pricing decisions to a common,  
28 outside agent that provides algorithmic pricing services. Each firm communicates  
its pricing strategy to the vendor, and the vendor then programs its algorithm to  
reflect the firm's pricing strategy. But because the same outside vendor now has  
confidential price strategy information from multiple competitors, it can program  
its algorithm to maximize industry-wide pricing. In effect, the firms themselves



1 don't directly share their pricing strategies, but that information still ends up in  
2 common hands, and that shared information is then used to maximize market-  
3 wide prices.

4 Again, this is fairly familiar territory for antitrust lawyers, and we even have an  
5 old fashioned term for it, the hub-and-spoke conspiracy. Just as the antitrust laws  
6 do not allow competitors to exchange competitively sensitive information directly  
7 in an effort to stabilize or control industry pricing, they also prohibit using an  
8 intermediary to facilitate the exchange of confidential business information.

9 Let's just change the terms of the hypothetical slightly to understand why.  
10 Everywhere the word "algorithm" appears, please just insert the words "a guy  
11 named Bob."

12 Is it ok for a guy named Bob to collect confidential price strategy information  
13 from all the participants in a market, and then tell everybody how they should  
14 price? If it isn't ok for a guy named Bob to do it, then it probably isn't ok for an  
15 algorithm to do it either.<sup>32</sup>

16 108. IDeaS here is "Bob" in the hypothetical. IDeaS collects confidential information  
17 from each Operator Defendant and then uses that information to generate pricing  
18 recommendations, which Operator Defendants consistently implement.

19 109. Likewise, in the DOJ Memorandum of Interest in RealPage, the DOJ explained  
20 that Section 1 of the Sherman Act condemns collaborations that eliminate independent decision  
21 making in the market—regardless of how they are brought about. This includes prohibiting  
22 "competitors from fixing prices by knowingly sharing their competitive information with, and  
23 then relying on pricing decisions from, a common human pricing agent who competitors know  
24 analyzes information from multiple competitors. The same prohibition applies where, as here,  
25 the common pricing agent is a common software algorithm."<sup>33</sup> Based on its analysis, the DOJ

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26 <sup>32</sup> Maureen K. Ohlhausen, *Should We Fear The Things That Go Beep In the Night? Some Initial  
27 thoughts on the Intersection of Antitrust law and Algorithmic Pricing*, Federal Trade Commission  
(May 23, 2017),

28 \*[https://www.ftc.gov/system/files/documents/public\\_statements/1220893/ohlhausen\\_-\\_concurrences\\_5-23-17.pdf](https://www.ftc.gov/system/files/documents/public_statements/1220893/ohlhausen_-_concurrences_5-23-17.pdf)

<sup>33</sup> U.S. Dep't of Justice, Memorandum of Law in Support of the Statement of Interest of the  
United States, Nov. 15, 2023, *In re: RealPage, Rental Software Antitrust Litigation (No. II)*, No.  
3:23-MD-3071 (M.D. Tenn.), ECF No. 628.

1 concluded that this type of behavior was per se unlawful under Section 1 of the Sherman Act.  
2 The Operator Defendants and IDeaS are engaging in precisely such conduct here.

3 110. Then, in the casino-hotel pricing algorithm case, the DOJ very recently filed a  
4 Statement of Interest of the United States that stressed “Algorithmic Price Fixing is a Per Se  
5 Violation of Section 1,” including when hotel-operators use a third-party algorithm to establish  
6 the starting point of prices.<sup>34</sup> The DOJ explained that, under longstanding and well-established  
7 Supreme Court precedent, concerted action can be alleged by showing defendants knew  
8 “concerted action was contemplated and invited” and “the [competitors] gave their adherence to  
9 the scheme and participated in it.” The DOJ also wrote to ensure the court understood two  
10 important concepts relevant to the case: (1) Section 1 reaches tacit as well as express  
11 agreements, and it prohibits competitors from delegating key aspects of pricing decision-making  
12 to a common entity, even if the competitors never communicate with one another directly; and  
13 (2) an agreement among competitors to fix the starting point of pricing is per se unlawful even  
14 if the prices the competitors ultimately charge deviate from that starting point, such as those  
15 instances in which hotel-operators use algorithmic pricing recommendations as the starting  
16 point when setting prices.  
17  
18

19 **G. Defendants’ Conspiracy Harms Consumers and Competition**

20 111. Defendants’ agreements, conspiracy, and collusive conduct substantially injures  
21 competition in the Relevant Sub-markets. Instead of making independent decisions on prices  
22 and occupancy rates, the Operator Defendants and their co-conspirators have outsourced these  
23 decisions to IDeaS as a common decision-maker, thereby eliminating price competition in the  
24 Relevant Sub-markets and enabling the Operator Defendants to charge supra-competitive prices.  
25  
26

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27 <sup>34</sup> U.S. Dep’t of Justice, Statement of Interest of the United States, Mar. 28, 2024, *Cornish-*  
28 *Adebiyi, et al., v. Caesars Entertainment, Inc., et al.*, Case No. 1:23-cv-02536-KMW-EAP (D.  
N.J.), ECF No. 96.

1 As a result, Plaintiffs and Class Members have paid and are paying higher prices for hotel  
2 rooms than they otherwise would pay had Defendants not engaged in their conspiracy.

3 112. IDEaS repeatedly touts that use of its RMS and algorithm will lead to  
4 significantly more revenue for hotel operators than they would generate under normal market  
5 conditions. According to IDEaS, hotel operators using its RMS and pricing algorithm earn 15%  
6 higher revenues on average compared to hotel operators that do not use a revenue management  
7 solution.  
8

9 113. IDEaS users also admit they have been able to charge significantly higher prices  
10 enabled by their use of IDEaS’ RMS. According to Stefano Fusaro, Assistant Hotel Manager at  
11 the Grand Hotel Minerva, “we sold rates that I would have never published if I hadn’t been  
12 working with IDEaS. In August, for example, we had revenues +16% versus last year and 8%  
13 over budget.”  
14

15 114. Furthermore, through its use of disaggregated, non-public data from multiple  
16 competitors, IDEaS can identify demand characteristics that allow it to suggest room prices that  
17 may seem to contradict common economic intuition. For example, one hotel operator explained  
18 how IDEaS’ RMS in one instance allowed them to sell smaller hotel rooms at higher rates than  
19 larger rooms with more amenities because IDEaS detected a surge in demand for the smaller  
20 rooms.  
21

22 115. The harm to competition and injury to consumers alleged herein will worsen  
23 over time. IDEaS’ algorithm is constantly learning, thereby becoming more adept at setting  
24 supra-competitive prices as it receives additional data. Therefore, as long as users continue to  
25 provide IDEaS with non-public, transaction-level data, the algorithm’s recommended prices will  
26 become increasingly effective at overcharging hotel guests.

27 ///  
28 ///

1 **VI. MARKET DEFINITION**

2 116. Defendants' actions described herein constitute an unlawful conspiracy to fix,  
3 raise, stabilize, or maintain artificially high rental prices for hotel guest rental rooms across the  
4 United States and is, therefore, per se illegal under Section 1 of the Sherman Act.

5 117. If the Court declines to apply the per se rule, then the conduct alleged herein  
6 should be condemned upon a quick look analysis given the obvious anticompetitive effects of  
7 Defendants' conspiracy to fix hotel room rental prices. Under either the per se or quick look  
8 standard, Plaintiffs need not prove that Defendants had market power in any defined antitrust  
9 market.  
10

11 118. To the extent the Court analyzes the claim under the rule of reason, the relevant  
12 product market is the market for hotel room rentals by the public.

13 119. The relevant geographic markets are: the Atlanta–Sandy Springs–Roswell, GA  
14 MSA; the Baltimore–Columbia–Towson, MD MSA; the Boston–Cambridge–Newton, MA–NH  
15 MSA; the Chicago–Naperville–Elgin, IL–IN–WI MSA; the Dallas–Fort Worth–Arlington, TX  
16 MSA; the Houston–Pasadena–The Woodlands, TX MSA; the Las Vegas–Henderson–North Las  
17 Vegas, NV MSA; the Los Angeles–Long Beach–Anaheim, CA MSA; the Miami–Fort  
18 Lauderdale–West Palm Beach, FL MSA; the New Orleans–Metairie, LA MSA; the New York–  
19 Newark–Jersey City, NY–NJ MSA; the Orlando–Kissimmee–Sanford, FL MSA; the San  
20 Francisco–Oakland–Fremont, CA MSA; the Seattle–Tacoma–Bellevue, WA MSA; and the  
21 Washington–Arlington–Alexandria, DC–VA–MD–WV MSA.  
22

23 120. Operator Defendants and their co-conspirators collectively have market power in  
24 each of the Relevant Sub-markets. Operator Defendants Hilton, Choice and Wyndham are three  
25 of the five largest hotel operators in the U.S., which is significant given that the U.S. hotel  
26 market is concentrated. Operator Defendants Hyatt, Four Seasons, and Omni and co-conspirator  
27 Accor are also sizeable participants in the Relevant Sub-markets. Beyond these participants,  
28

1 IdeaS provides pricing recommendations to tens of thousands of other properties in the U.S.,  
2 generating tens of millions of booking recommendations daily.

3 121. MSAs are core-based statistical areas associated with at least one urban area that  
4 has a population of at least 50,000. The MSA comprises the central county or counties or  
5 equivalent entities containing the core, plus adjacent outlying counties having a high degree of  
6 social and economic integration with the central county, or counties as measured through  
7 commuting.

8 122. The Relevant Sub-markets include all reasonable substitutes. Consumers do not  
9 consider hotel rooms outside of a Relevant Sub-market to be a substitute for hotel rooms inside  
10 a Relevant Sub-market. Industry experts recognize that hotels are differentiated products based  
11 on location. Each Relevant Sub-market is a major US metropolis offering unique attractions.  
12 Consumers stay in hotels in these cities and pay the available rates because they want to stay in  
13 that specific location. Stated differently, consumers who are indifferent to location do not stay  
14 in hotels in the Relevant Sub-markets and opt instead for lower cost options in smaller cities. A  
15 consumer faced with a small but significant non-transitory increase in price (a “SSNIP”) in a  
16 Relevant Sub-market would not switch to a hotel located outside of that market. A family  
17 visiting Chicago, for example, would not switch to a hotel in Champaign, Illinois in response to  
18 a SSNIP.

19 123. Consumers also do not consider other short-term rental options as substitutes for  
20 hotel rooms. Hotels offer a unique bundle of location, amenities, and services not available from  
21 platforms such as Airbnb or Vrbo that offer short-term residential rentals. Because hotels offer a  
22 different product than other short-term rental options, industry participants do not consider  
23 hotels to be the direct competitors of other short-term rental options. Notably, in spite of price  
24 increases in the Relevant Sub-markets over the past couple of years that were far greater than  
25 the five percent magnitude assumed in the standard SSNIP exercise, consumers did not switch  
26  
27  
28

1 to other short-term rental options in numbers large enough to make these price increases  
2 unprofitable. Thus, consumers would not switch to other short-term rental options if faced with  
3 a SSNIP in hotel room rates in the Relevant Sub-markets.

4 124. While Plaintiffs have identified the foregoing Relevant Sub-markets, they  
5 anticipate that discovery and expert analysis will lead to the addition of additional markets  
6 because Operator Defendants operate nationwide.  
7

8 **VII. CLAIM**

9  
10 **COUNT I**

11 **Violation of the Section 1 of the Sherman Act**  
12 **(On Behalf of Classes for Injunction and Equitable Relief and Compensatory Damages)**

13 125. Plaintiffs incorporate and reallege each and every allegation set forth in the  
14 preceding paragraphs of this Complaint as though fully set forth herein. They seek equitable  
15 and injunctive relief on behalf of the National Class and trebled damages on behalf of the Rental  
16 Class.

17 126. Beginning at a time unknown to Plaintiffs but at least since April 26, 2020,  
18 Defendants engaged in an ongoing agreement, contract, combination, or conspiracy to  
19 unreasonably restrain interstate trade and commerce in violation of Section 1 of the Sherman  
20 Act.

21 127. Defendant IDeaS created and operated its RMS, which applies an algorithm that  
22 analyzes data and generates pricing recommendations. IDeaS agreed with Operator Defendants  
23 to generate pricing recommendations using non-public, competitively sensitive, real-time price  
24 and output data provided by the Operator Defendants, co-conspirator hotel operators, and other  
25 sources. Operator Defendants agreed among themselves and with their co-conspirators to (i)  
26 provide Defendant IDeaS with competitively sensitive, non-public, real-time data concerning  
27 pricing and occupancy for every transaction, knowing that this information would be shared  
28

1 with competitors and analyzed with their competitors' data to generate pricing  
2 recommendations for each Operator Defendant and co-conspirator; and (ii) implement the  
3 pricing recommendations generated by IDEaS. Defendants also agreed to disseminate Operator  
4 Defendants' and co-conspirators' non-public, competitively sensitive data among competitors.

5  
6 128. Defendants' combination or conspiracy has harmed competition nationally and  
7 in the Relevant Sub-markets and has caused anticompetitive effects that include supra-  
8 competitive prices and lower rates of occupancy. As a direct and proximate result of  
9 Defendants' unlawful combination or conspiracy, Plaintiffs and Class Members have been  
10 injured and will continue to be injured by paying more for hotel rooms than they would  
11 otherwise pay in a fully competitive market not harmed by the anticompetitive effects of  
12 Defendants' conspiracy. The economic harm suffered by Plaintiffs and the Class Members  
13 constitutes antitrust injury.  
14

15 129. Plaintiffs and Class Members are entitled to treble damages, attorneys' fees and  
16 costs, and injunctive relief enjoining Defendants from engaging in the violations alleged herein.

17 130. Defendants' alleged conduct violates Section 1 of the Sherman Act, 15 U.S.C. §  
18 1.

19 **VIII. PRAYER FOR RELIEF**

20 WHEREFORE, Plaintiffs, on for themselves and on behalf of the Classes of all others  
21 similarly situated, respectfully requests judgment against Defendants and the following relief:

- 22  
23 A. An Order determining that this action may be maintained as a class action under Rule  
24 23(a), (b)(2), and (b)(3) of the Federal Rules of Civil Procedure, appoint Plaintiffs as  
25 Class Representatives, and appoint counsel of record as Class Counsel;
- 26 B. A finding that Defendants violated Section 1 of the Sherman Act by engaging in the  
27 contract, combination and conspiracy alleged herein;  
28

- 1 C. An award of damages to Plaintiffs and Class Members, including statutory treble
- 2 damages, compensatory damages, punitive damages, and pre- and post-judgment
- 3 interest to the extent permitted by law;
- 4 D. An Order temporarily enjoining Defendant IDEaS from collecting competitively
- 5 sensitive information from market participants and disseminating that information to
- 6 competitors, either directly or through pricing recommendations incorporating such
- 7 information;
- 8 E. An Order temporarily enjoining Operator Defendants from delegating or outsourcing
- 9 their pricing decisions to IDEaS;
- 10 F. An Order permanently enjoining Defendant IDEaS from collecting competitively
- 11 sensitive information from market participants and disseminating that information to
- 12 competitors, either directly or through pricing recommendations incorporating such
- 13 information;
- 14 G. An Order permanently enjoining Operator Defendants from delegating or outsourcing
- 15 their pricing decisions to IDEaS;
- 16 H. An Order awarding Plaintiffs attorney’s fees, expenses, and taxable costs to the extent
- 17 permitted by law; and
- 18 I. Such other further relief as the Court deems just and proper to protect the private and
- 19 medical information of Plaintiff and the Class Members.

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1 **IX. JURY DEMAND**

2 Plaintiffs demand trial by jury of all issues so triable as of right.

3 DATED: April 26, 2024

4 **MOGINRUBIN LLP**

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*Attorneys for Plaintiffs*

# ClassAction.org

This complaint is part of ClassAction.org's searchable class action lawsuit database and can be found in this post: [Class Action Lawsuit Claims Hilton, Wyndham, Hyatt, Others Illegally Conspired to Fix Hotel Room Prices](#)

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